(Rev. January 2020) Department of the Treasury Internal Revenue Service

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Α	For th	2019 calendar year, or tax year beginning JU	L 1, 2019 and	ending J	UN 30, 2020				
В	Check if applicab	C Name of organization			D Employer identific	cation number			
Г	Addre	SS ADF Foundation							
F	Name				86-1158500				
F	Initial	Number and street (or P.O. box if mail is not del	vered to street address)	Room/suite	E Telephone number	,			
Ē	Final								
	termin	City or town, state or province, country, and	ZIP or foreign postal code	-	G Gross receipts \$	1,759,850.			
	Amen	ded Scottsdale, AZ 85260			H(a) Is this a group re				
	Appli	a- F Name and address of principal officer:Terry	Moore		for subordinates				
	pendi	same as C above				cluded? Yes No			
1	Tax-ex	empt status: X 501(c)(3) 501(c) ( )		or 527	1	list. (see instructions)			
		e: www.adfplannedgiving.org			H(c) Group exemption				
ĸ	Form o	organization: X Corporation Trust As	sociation Other	L Year		State of legal domicile: AZ			
P	art i	Summary	<u>-</u> .	• • •		<del></del>			
-	1	Briefly describe the organization's mission or most	significant activities: Foundat	ion endo	wment management				
Activities & Governance		for the financial support of Alliance							
rua	2	Check this box  if the organization discor	ntinued its operations or dispos	sed of more	than 25% of its net as	sets.			
o Ve	3	Number of voting members of the governing body				7			
ري مع	4	Number of independent voting members of the government				3			
98	5	Total number of individuals employed in calendar y				0			
¥	6	Total number of volunteers (estimate if necessary)				5			
둉	7 a	Total unrelated business revenue from Part VIII, co	lumn (C), line 12		7a	0.			
_		Net unrelated business taxable income from Form				0.			
		<del></del> -	<del>-</del>		Prior Year	Current Year			
Revenue	8	Contributions and grants (Part VIII, line 1h)			467,089.	1,471,873.			
	9	Program service revenue (Part VIII, line 2g)	•••••		0.	0.			
	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)		40,655.	37,939.			
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c	, 9c, 10c, and 11e)		0.	0.			
	12	Total revenue - add lines 8 through 11 (must equal	Part VIII, column (A), line 12)		507,744.	1,509,812.			
	13	Grants and similar amounts paid (Part IX, column (		20,000.	26,746.				
	14	Benefits paid to or for members (Part IX, column (A		0.	0.				
98	15	Salaries, other compensation, employee benefits (I			0.	0.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), li	ne 11e)		300,014.	196,457.			
Ž	b	Total fundraising expenses (Part IX, column (D), line							
ш	17	Other expenses (Part IX, column (A), lines 11a-11d,			57,565.	48,696.			
	18	Total expenses. Add lines 13-17 (must equal Part I			377,579.	271,899.			
. 0	19	Revenue less expenses. Subtract line 18 from line	<u> 12</u>		130,165.	1,237,913.			
S or				Be	ginning of Current Year	End of Year			
Sset	20	Total assets (Part X, line 16)			11,767,365.	13,626,446.			
Net Assets Fund Balanc	21	Total liabilities (Part X, line 26)	•••••	······	10,443,349.	11,134,234.			
곮	22	Net assets or fund balances. Subtract line 21 from	line 20		1,324,016.	2,492,212.			
_		Signature Block	inaludias assumentias askadula			.1			
		Ities of perjury, I declare that I have examined this return, t, and complete. Declaration of preparer (other than office				knowledge and belief, it is			
шие	, correc	t, and complete. Devaration of physicial (other than office	r) is based on all illiorniation of wi	icii preparer	nas any knowledge/	7,2,4			
C:~	_	Signature of officer			Date	2021			
Sig		Terry Moore, President			- <del></del>				
Hei	e	Type or print name and title							
	-	Print/Type preparer's name	Preparer's signature	Ε	Date Check	PTIN			
Pai	i	red R. Batson, Jr.	Led R Batso	. 6	5/13/2021 If				
	parer	Firm's name Capin Crouse LLP	7.	self-employe Firm's EIN ▶ 3	<del></del>				
	Only	Firm's address 2435 Research Parkway, St	PE 200	-	Tam Sun -				
		Colorado Springs, CO 809			Phone no.505-	-502-2746			
Ma	the I	RS discuss this return with the preparer shown abo			11 110110 110.5 35	X Yes No			

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Pa	t III Statement of Program Service Accom	plishments			
	Check if Schedule O contains a response or note t	to any line in this Part III			
1	Briefly describe the organization's mission:				
	Foundation endowment management for the fi	nancial support of	Alliance		
	Defending Freedom.				
2	Did the organization undertake any significant program s				X No
				Yes	i ∟≙∟ No
_	If "Yes," describe these new services on Schedule O.				X No
3	Did the organization cease conducting, or make signification that the conducting are Cale about O	ant changes in now it cor	iducts, any program services?	∠Yes	I LA NO
4	If "Yes," describe these changes on Schedule O.	monto for oook of ito thre		a magaziwad bir aynanaa	_
4	Describe the organization's program service accomplish				
	Section 501(c)(3) and 501(c)(4) organizations are required revenue, if any, for each program service reported.	a to report the amount o	grants and allocations to our	iers, trie total expenses,	anu
4a	(Code: ) (Expenses \$ 26,746.	including grants of \$	26,746. ) (Rever	nue \$	,
·u	Grant making for the financial support of	Alliance Defending	Freedom.		<i>'</i>
			<u> </u>		
4b	(Code: ) (Expenses \$	including grants of \$	) (Rever	nue \$	
4-	(a. ) (a. )				
4c	(Code:) (Expenses \$	including grants of \$	) (Rever	nue \$	,
4d	Other program services (Describe on Schedule O.)				
	(Expenses \$ including grants of \$		) (Revenue \$	)	
4e	Total program service expenses	26,746.			

**4e** Total program service expenses ▶

# Form 990 (2019) ADF Foundation Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
_	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		x
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			х
_	Part X, line 16? If "Yes," complete Schedule D, Part IX  Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		Х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		х
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	х	

Form 990 (2019) ADF Foundation

Part IV Checklist of Required Schedules (continued)

	<u> </u>		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
_	Schedule K. If "No," go to line 25a	24a		Х
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Α
C	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			,,
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	27		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	37		
30		38	x	
Pa		1 00		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		
00000	4 04 00 00	Earm	aan	(2010

## Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return	2		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
<b>3</b> a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		37
	to file Form 8282?	7c		Х
	•	┨╻		х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Λ.
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7g 7h		
h 8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/ 11		
•	sponsoring organizations maintaining donor advised rands. Bid a donor advised rand maintained by the	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	_		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			,.
	excess parachute payment(s) during the year?	15		Х
40	If "Yes," see instructions and file Form 4720, Schedule N.			v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			х
Sec	tion A. Governing Body and Management			
000	tion A. Governing Body and Management		Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year	,	163	140
Ia	If there are material differences in voting rights among members of the governing body, or if the governing	-		
	body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_		2	х	
3	officer, director, trustee, or key employee?  Did the organization delegate control over management duties customarily performed by or under the direct supervision			
3	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
		5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?	-		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or		v	
	more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	l	37	
	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b		Х
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a		Х
b	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►AR, CA, CO, FL, GA, HI, IL, KS, MD, MA, MI, MN			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c))	)s only	) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	Terrill (Terry) Moore - 480-444-0020			
	15100 North 90th Street, Scottsdale, AZ 85260			

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

floor Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)	(B)	(C)						(D)	(E)	(F)
Name and title	Average hours per week	box	Positio (do not check mor box, unless persor officer and a direct			than is bot	h an	compensation	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) Alan Sears	1.00									
Vice Chairman/Director	50.00	Х		Х				0.	803,981.	26,431.
(2) Michael Farris	1.00									
Director	60.00	Х						0.	455,461.	26,747.
(3) Wayne Swindler	1.00									
Director	55.00	Х						0.	269,092.	34,542.
(4) Lisa Reschetnikow (Part Year)	24.00									
President/Corp. Gen. Couns	26.00			Х				0.	230,340.	16,409.
(5) Janet Bitzko	15.00									
Asst. Treas./Acct. & Fin.	10.00			Х				0.	62,492.	3,933.
(6) Michael Whitehead	1.00									
Chairman/Director		х		Х				0.	0.	0.
(7) Al Ritz	1.00									
Treasurer/Director		х		Х				0.	0.	0.
(8) Terry Moore	25.00									
President/Director		х		Х				0.	0.	0.
(9) Terry Thompson	1.00									
Secretary/Director		х						0.	0.	0.
(10) Casey Ames (Part Year)	1.00									
Secretary/Director		х		Х				0.	0.	0.
										_
										_
							L			

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Form 990 (2019) ADF Foundation 86-1158500 Page 8

Part VII Section A. Officers. Directors. Trustees. Key Employees, and Highest Compensated Employees (continued)

Section A. Officers, Directors, Trus	iees, key Em	pioy	ees	, and	u ni	gnes	st C	ompensated Employe	es (continueu)				
(A) Name and title	(B) Average hours per week	box	not c , unle	ss pe	ition more rson	than o	n an	(D) Reportable compensation	(E) Reportable compensatio	table Estimate			of
	(list any hours for related	tee or director						from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MI	ıs	com fr org	pensa om th anizat	ation ie tion
	organizations below line)	Individual tru	Institutional trustee	Officer	Key employee	Highest compensated employee	Former					d relat anizati	
		_											
		_											
		_											
		_											
		_											
1b Subtotal c Total from continuation sheets to Part V	II, Section A					l	<b>&gt;</b>	0.	1,821,	0.		<u>'</u>	062.
d Total (add lines 1b and 1c)  2 Total number of individuals (including but representation from the organization							o re	0 . eceived more than \$100	1 , 821 , 0,000 of reportab			108	,062. 0
compensation from the organization												Yes	No
3 Did the organization list any <b>former</b> officer, line 1a? If "Yes," complete Schedule J for s			-		-		-	hest compensated emp	•		3		х
4 For any individual listed on line 1a, is the su and related organizations greater than \$15	um of reportab	le co	omp	ensa	ation	n and	otl	her compensation from			4	х	
5 Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com							elat	ed organization or indivi	dual for services		5		х
Section B. Independent Contractors	mananatad in						<b>~~</b> +	that received more than	\$100,000 of som				
<ol> <li>Complete this table for your five highest co the organization. Report compensation for</li> </ol>										npensa	ation i	OHI	
(A) Name and business		<u>our</u> v	<u>orrar</u>	<u>.</u>	VICIT	<u> </u>		(B)  Description of s		Co	(Comper		n
Money for Ministry, LLC													
PO Box 35, Lowell, MI 49331							5	Strategy Developme	nt			248	,191.
2 Total number of independent contractors (i	ncluding but n	ot li	mite	d to	tho	se lis	ted	l above) who received m	ore than				

\$100,000 of compensation from the organization

86-1158500

Form 990 (2019) ADF Foundat
Part VIII Statement of Revenue

		Check if Schedule O	contains a re	esponse	or note to any lin	e in this Part VIII			
		Check ii Conedaio C	ooritaino a re	оронос	or rioto to driy iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt		Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
<u>ω</u> ω									300000113 3 12 3 14
발발		Federated campaigns		1a					
윤일		Membership dues		1b					
ŁŞ,	С	Fundraising events	<b>_</b>	1c					
直	d	Related organizations		1d	1,080,000.				
Contributions, Gifts, Grants and Other Similar Amounts	е	Government grants (contr	ributions)	1e					
Sign	f	All other contributions, gifts,	grants, and						
돌		similar amounts not included	l above -	1f	391,873.				
ĘÓ	а	Noncash contributions included in		1g \$	1,111,995.				
물	_	Total. Add lines 1a-1f	<u> </u>	•	<u> </u>	1,471,873.			
		Totall / Ida iii Ida II I I I I I I I I I I I I I I I I			Business Code	, , ,			
as l	2 2				Buomoco Godo				
Š	2 a								
ine j	b								
E E	C								
Re	d								
Program Service Revenue	е								
<u>-</u>	f	All other program service							
$\blacksquare$	g	Total. Add lines 2a-2f			<b>&gt;</b>				
	3	Investment income (include	ding dividen	ds, intere	est, and				
		other similar amounts)			<b>&gt;</b>	38,070.			38,070.
	4	Income from investment of	of tax-exemp	t bond p	oroceeds <b>&gt;</b>				
	5	Royalties							
			(i) I	Real	(ii) Personal				
	6 a	Gross rents	6a						
	b		6b						
	c	Rental income or (loss)	6c						
	4	Net rental income or (loss	Δ		<b>&gt;</b>				
		Gross amount from sales of		curities	(ii) Other				
	ı a	assets other than inventory		19,907.	(11) O LI 101				
		Less: cost or other basis	7a 24	10,007.					
υ	D		_,   _,	-0 020					
ther Revenue		and sales expenses		50,038. -131.					
ě		, ,				4.24			4.24
<u>ہ</u>		Net gain or (loss)				-131.			-131.
ᇣ	8 a	Gross income from fundraisi	ng events (no	t					
0		including \$		of					
		contributions reported on							
		Part IV, line 18		8a					
	b	Less: direct expenses		8b					
	С	Net income or (loss) from	fundraising	even <u>ts</u>	, <b>)</b>				
	9 a	Gross income from gamin	ng activities.	See					
		Part IV, line 19	-	ı					
	b	Less: direct expenses							
		Net income or (loss) from							
		Gross sales of inventory,							
	u	and allowances		10a					
	h								
		Less: cost of goods sold  Net income or (loss) from							
$\overline{}$		Net income or (loss) from	Sales of life	entory	Business Code				
Snc	44 -				Dusiness Code				
Miscellaneous Revenue	11 a								
le la	b								
Re	C								
Ξ		All other revenue							
		Total. Add lines 11a-11d				1 500 000	•		28 222
	12	Total revenue. See instruction	ons			1,509,812.	0.	0.	37,939.

# Form 990 (2019) Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4	organizations must co	omplete all columns. A	All other organizations mus	st complete column (A	I).
--------------------------------	-----------------------	------------------------	-----------------------------	-----------------------	-----

	Check if Schedule O contains a respons	se or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		·	·	·
	and domestic governments. See Part IV, line 21	26,746.	26,746.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal	37,839.		37,839.	
С	Accounting	1,500.		1,500.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	196,457.			196,457.
f	Investment management fees	9,357.		9,357.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а					
b					
С					
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	271,899.	26,746.	48,696.	196,457.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2019)
Part X Balance Sheet ADF Foundation 86-1158500 Page **11** 

Pa	rı X	balance Sneet			
		Check if Schedule O contains a response or note to any line in this Part		· · · · · · · · · · · · · · · · · · ·	
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	1.	1	0.
	2	Savings and temporary cash investments		2	337,181.
	3	Pledges and grants receivable, net		3	·
	4	Accounts receivable, net		4	0.
	5	Loans and other receivables from any current or former officer, director			
		trustee, key employee, creator or founder, substantial contributor, or 35			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(E		6	
Ø	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges		9	0.
		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a			
	Ь	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities	11,322,484.	11	13,289,265.
	12	Investments - other securities. See Part IV, line 11		12	, , ,
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	13,626,446.
	17	Accounts payable and accrued expenses		17	4,279.
	18	Grants payable		18	<u>, , , , , , , , , , , , , , , , , , , </u>
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
S	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35	9%		
ige		controlled entity or family member of any of these persons		22	
Ë	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part	x I		
		of Schedule D	10,438,725.	25	11,129,955.
	26	Total liabilities. Add lines 17 through 25	10,443,349.	26	11,134,234.
		Organizations that follow FASB ASC 958, check here			· ·
Ses		and complete lines 27, 28, 32, and 33.			
auc	27	Net assets without donor restrictions	998,770.	27	1,042,684.
Bal	28	Net assets with donor restrictions		28	1,449,528.
pu		Organizations that do not follow FASB ASC 958, check here			
Ţ		and complete lines 29 through 33.			
S OF	29	Capital stock or trust principal, or current funds		29	
set	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances		32	2,492,212.
_	33	Total liabilities and net assets/fund balances	11 767 365	33	13,626,446.
			, , , , , , , , , , , , , , , ,		

Form **990** (2019)

ADF Foundation 86-1158500 Form 990 (2019) Page **12** Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 1 509 812. Total revenue (must equal Part VIII, column (A), line 12) 1 1 Total expenses (must equal Part IX, column (A), line 25) 271,899. 2 2 1,237,913. 3 Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 1,324,016. 4 -69,717. Net unrealized gains (losses) on investments 5 5 Donated services and use of facilities 6 6 7 7 Investment expenses 8 Prior period adjustments 8 0. Other changes in net assets or fund balances (explain on Schedule O) 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, 2,492,212. column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Yes No 1 Accounting method used to prepare the Form 990: Cash X Accrual \_\_ Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Х 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Both consolidated and separate basis Separate basis Consolidated basis b Were the organization's financial statements audited by an independent accountant? Х 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? Х 2c If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2019)

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#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

**Employer identification number** 

Open to Public Inspection

86-1158500 ADF Foundation Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Light Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations g Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) Total

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support			,			
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	<b>(e)</b> 2019	(f) Total
	Gifts, grants, contributions, and	(0) = 0.10	(0, =0.10	(=,==::	(-,/	(0, = 0.10	(-7 :::
	membership fees received. (Do not						
	include any "unusual grants.")	172,008.	187,882.	196,669.	467,089.	1,471,873.	2,495,521.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	172,008.	187,882.	196,669.	467,089.	1,471,873.	2,495,521.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						2,495,521.
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 4	172,008.	187,882.	196,669.	467,089.	1,471,873.	2,495,521.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	16,116.	14,923.	25,464 <b>.</b>	30,294.	38,070.	124,867.
_	and income from similar sources	10,110.	14,923.	25,404.	30,234.	38,070.	124,007.
9	Net income from unrelated business						
	activities, whether or not the						
10	business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						2,620,388.
	Gross receipts from related activities,	etc (see instruction	nne)			12	_,,,
	First five years. If the Form 990 is fo	•	,	fourth or fifth ta			
	organization, check this box and <b>stop</b>	· ·			•	1001(0)(0)	
Sec	ction C. Computation of Publ						
14	Public support percentage for 2019 (	line 6, column (f) di	vided by line 11, co	olumn (f))		14	95.23 %
	Public support percentage from 2018					15	92.21 %
	33 1/3% support test - 2019. If the					nore, check this box	c and
	stop here. The organization qualifies	as a publicly supp	orted organization				<b>X</b>
b	33 1/3% support test - 2018. If the						
	and stop here. The organization qual	lifies as a publicly s	supported organiza	tion			
17a	10% -facts-and-circumstances tes						or more,
	and if the organization meets the "fac					-	
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a p	oublicly supported	organization		▶□
b	10% -facts-and-circumstances tes	t - <b>2018.</b> If the org	anization did not ch	neck a box on line	13, 16a, 16b, or 1	17a, and line 15 is 1	0% or
	more, and if the organization meets the	he "facts-and-circu	mstances" test, ch	eck this box and <b>s</b>	stop here. Explain	in Part VI how the	
	organization meets the "facts-and-cire	cumstances" test.	The organization qu	ualifies as a public	ly supported orga	ınization	▶∐
18	Private foundation. If the organization	on did not check a	box on line 13, 16a	, 16b, 17a, or 17b	, check this box a	nd see instructions	<b> </b>

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, , ,	,				
Cale	endar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in)	(a) 2015	<b>(b)</b> 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11							
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth t	ax year as a section	on 501(c)(3) organi	zation,
	check this box and stop here						
Se	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2019 (l	ine 8, column (f), o	divided by line 13,	column (f))		15	%
	Public support percentage from 2018					16	%
Se	ction D. Computation of Inve	stment Incom	e Percentage				
17	Investment income percentage for 20	19 (line 10c, colur	mn (f), divided by li	ne 13, column (f))		17	%
	Investment income percentage from					18	%
198	a 33 1/3% support tests - 2019. If the	organization did r	not check the box	on line 14, and lin	e 15 is more than :	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	organization quali	fies as a publicly s	supported organiza	ation	▶□
k	33 1/3% support tests - 2018. If the	organization did r	not check a box or	line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	t <b>op here.</b> The orga	nization qualifies a	as a publicly supp	orted organization	
20	Private foundation If the organization	n did not obook a	hov on line 14 10	a or 10h ohook t	hic hay and can in	etructione	

## Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and *if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "Yes," *provide detail in* **Part VI.**
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
За		
01		
3b		
3с		
4a		
4b		
4c		
5a		
5b 5c		
30		
6		
7		
8		
9a		
9b		
9c		
10a		
10b	<u> </u>	0040
n 990 or 99	yu-EZ	2019

Pa	rt IV   Supporting Organizations (continued)			
	(continued)		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	tion B. Type I Supporting Organizations			
	<u> </u>		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
	<i>y</i> 1 11 0 0		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeatsee instructions	).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	truction	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	anizations	J
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust o	n Nov. 20, 1970 (explain in	Part VI). See instructions. Al
	other Type III non-functionally integrated supporting organizations must co	mplete S	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
_ 7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6_	Multiply line 5 by .035.	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
_1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
_3_	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
_4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ly integra	ated Type III supporting org	ganization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2019

	1 Type III Non-i unctionally integrated 309	(a)(b) Supporting Orga	arrizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe			
2	Amounts paid to perform activity that directly furthers exempt			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	ns	
4	Amounts paid to acquire exempt-use assets	11 0		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in <b>Part VI</b> ). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	 e	
	(provide details in <b>Part VI</b> ). See instructions.			
9	Distributable amount for 2019 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
	,	(i)	(ii)	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2019	Distributable Amount for 2019
_1_	Distributable amount for 2019 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2019 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2019			
а	From 2014			
b	From 2015			
С	From 2016			
d	From 2017			
е	From 2018			
f	Total of lines 3a through e			
	Applied to underdistributions of prior years			
h	Applied to 2019 distributable amount			
i	Carryover from 2014 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2019 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2019 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2019, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in <b>Part VI.</b> See instructions.			
6	Remaining underdistributions for 2019. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2020. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2015			
	Excess from 2016			
	Excess from 2017			
	Excess from 2018			
	Excess from 2019			

Schedule A (Form 990 or 990-EZ) 2019

Schedule A	(Form 990 or 990-EZ) 2019 ADF Foundation	86-1158500	Page 8
Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17: Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Past IV, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any add (See instructions.)	es 1 and 2; Part IV, Section art V, Section B, line 1e; Pa	n C,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

**Schedule of Contributors** 

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.
➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Employer identification number

	ADF	Foundation	86-1158500			
Organizatio	<b>on type</b> (check or	ne):				
Filers of:		Section:				
Form 990 or	· 990-EZ	x 501(c)( 3 ) (enter number) organization				
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation				
		527 political organization				
Form 990-PF	F	501(c)(3) exempt private foundation				
		4947(a)(1) nonexempt charitable trust treated as a private foundation				
		501(c)(3) taxable private foundation				
	-	covered by the <b>General Rule</b> or a <b>Special Rule</b> . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	ıle. See instructions.			
General Rul						
General Rui	ie					
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor	•			
Special Rul	es					
sec any	ctions 509(a)(1) a y one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount line 1. Complete Parts I and II.	or 16b, and that received from			
yea	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.					
yea is c pur	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
but it <b>must</b> a	aution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), ut it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to ertify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

Name of organization	Employer identification number
ADF Foundation	86-1158500

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

86-1158500

I alt II	(See instructions). Ose duplicate copies of Fart	ii ii additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	Transfer of endowment per donor request		
		1,080,000.	06/30/20
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		<b></b> \$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

lame of or	ganization		Employer identification number			
DF Found	dation		86-1158500			
Part III		h) through (e) and the following line entitions of \$1,000 or	section 501(c)(7), (8), or (10) that total more than \$1,000 for the year			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
		(e) Transfer of gif	ft			
	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	Transferee's name, address, a	(e) Transfer of gif	ft  Relationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
		(e) Transfer of gif				
	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee			
(a) No.						
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
	(e) Transfer of gift					
	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee			

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

ADF Foundation

**Employer identification number** 

86-1158500

Pai			milar Funds or A	Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	vriting that the assets held	d in donor advised fur	nds
	are the organization's property, subject to the organization's $\boldsymbol{\varepsilon}$	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that gran	it funds can be used	only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for any	other purpose confer	rring
	impermissible private benefit?			
Pai	t II Conservation Easements. Complete if the organization	anization answered "Yes"	on Form 990, Part IV	, line 7.
1	Purpose(s) of conservation easements held by the organization			
	Preservation of land for public use (for example, recreat			orically important land area
	Protection of natural habitat		Preservation of a cert	ified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribut	ion in the form of a co	
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
C	Number of conservation easements on a certified historic stru			2c
d	Number of conservation easements included in (c) acquired a	·		
•	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	eased, extinguisned, or te	rminated by the orgai	nization during the tax
4	Number of states where preparty subject to conservation age	oment is legated		
4 5	Number of states where property subject to conservation eas Does the organization have a written policy regarding the peri		n handling of	
3	violations, and enforcement of the conservation easements it		_	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, I		L enforcina conservati	
Ŭ		narialing of violations, and	ornoroning cornect vaca	on sussmand during the year
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enfo	orcing conservation ea	asements during the year
-	<b>&gt;</b> \$			accomente danning and year
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements	of section 170(h)(4)(E	3)(i)
	and section 170(h)(4)(B)(ii)?	•	` , ` , `	
9	In Part XIII, describe how the organization reports conservation			
	balance sheet, and include, if applicable, the text of the footne			
	organization's accounting for conservation easements.			
Pai	t III Organizations Maintaining Collections of	Art, Historical Trea	sures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.		
1a	If the organization elected, as permitted under FASB ASC 958	8, not to report in its rever	nue statement and ba	lance sheet works
	of art, historical treasures, or other similar assets held for pub	lic exhibition, education, o	or research in furthera	ince of public
	service, provide in Part XIII the text of the footnote to its finan	cial statements that desc	ribes these items.	
b	If the organization elected, as permitted under FASB ASC 958	8, to report in its revenue	statement and baland	ce sheet works of
	art, historical treasures, or other similar assets held for public $% \left( 1\right) =\left( 1\right) \left( 1\right) $	exhibition, education, or r	esearch in furtheranc	e of public service,
	provide the following amounts relating to these items:			
	(i) Revenue included on Form 990, Part VIII, line 1			. • \$
				. • \$
2	If the organization received or held works of art, historical trea		_	provide
	the following amounts required to be reported under FASB AS			
а	Revenue included on Form 990, Part VIII, line 1			
b	Assets included in Form 990, Part X			. > \$

chad	dule D (Form 990) 2019 ADF Foundation	on			86-1	158500		Page 2
Part	idio B (i citi coo) Ec ic		. Historical Tr	easures, or (			ntinue	
	Using the organization's acquisition, accession						71,7100	<u>*/</u>
	collection items (check all that apply):	, and other records	, or look arry or the	Tollowing that the	and digrimodific doo	01 110		
a	Public exhibition	d	Loan or exc	hange program				
b	Scholarly research	e		nange program				
C	Preservation for future generations	· ·						
	Provide a description of the organization's colle	octions and ovaloin	how thoy further th	no organization's	ovomat purposo i	n Dort VIII		
	During the year, did the organization solicit or re					II Fait Aiii.		
						□ voo	Г	
	to be sold to raise funds rather than to be main t IV Escrow and Custodial Arrange					Yes V line O		No
art	reported an amount on Form 990, Part >	•	e if the organizatio	n answered "Yes	s" on Form 990, Pa	ırt IV, iine 9,	or	
	Is the organization an agent, trustee, custodian						Г	¬
	on Form 990, Part X?					L Yes	L	No
b I	If "Yes," explain the arrangement in Part XIII an	d complete the folk	owing table:					
						Amo	unt	
	Beginning balance							
	Additions during the year							
	Distributions during the year							
	Ending balance				1f			
	Did the organization include an amount on Forr					∟∐ Yes	Ļ	— No
	If "Yes," explain the arrangement in Part XIII. C						L	
Part				l				
	<del></del>	(a) Current year	(b) Prior year	(c) Two years ba	<del></del>	<del>- + · / -</del>		rs back
	Beginning of year balance	7,972,098.	6,545,226.	6,301,8				9,735.
	Contributions	2,415,503.	2,333,923.	1,003,4				6,049.
c i	Net investment earnings, gains, and losses	-367,334.	480,690.	400,2			17	5,336.
d (	Grants or scholarships	101,746.	80,000.	40,0	00. 40,	000.		
е (	Other expenditures for facilities							
á	and programs							
f /	Administrative expenses		1,307,741.	1,120,3				3,826.
g l	End of year balance	9,918,521.	7,972,098.	6,545,2	26. 6,301,	839.	6,32	7,294.
2 I	Provide the estimated percentage of the currer	nt year end balance	(line 1g, column (a	ı)) held as:				
a l	Board designated or quasi-endowment	88.81	<u></u> %					
b l	Permanent endowment   11.19	%						
C	Term endowment							
-	The percentages on lines 2a, 2b, and 2c should	d equal 100%.						
3a /	Are there endowment funds not in the possess	ion of the organizat	ion that are held a	nd administered	for the organizatio	n		
ŀ	by:						Ye	s No
(	(i) Unrelated organizations					3a(	i)	Х
	(ii) Related organizations						i)	Х
	If "Yes" on line 3a(ii), are the related organization							
	Describe in Part XIII the intended uses of the or							
Part								
	Complete if the organization answered "	'Yes" on Form 990,	Part IV, line 11a. S	See Form 990, Pa	art X, line 10.			
	Description of property	(a) Cost or oth	ner (b) Cost	or other	c) Accumulated	(d) B	ook va	lue
	i transport	basis (investme	', '	1 '	depreciation	1		

0. Schedule D (Form 990) 2019

e Other

1a Landb Buildingsc Leasehold improvementsd Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2019 ADF Foundation		86-	-1158500 Page
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes'	on Form 990, Part IV, line 1	11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes'		11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes'		11d. See Form 990, Part X, line 15.	1
(a)	Description		(b) Book value
<u>(1)</u>			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)	<b>&gt;</b>	
Part X Other Liabilities.			_
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11e or 11f. See Form 990, Part X, line 29	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes	L. I		10 620 51
(2) Investments Held for Related Organiza	tion		10,632,55
(3) Due to Related Organization			497,40
(4)			
(5)			
(6)			
(7)			1
(8)			1
(9)	251		11 100 0
Total. (Column (b) must equal Form 990, Part X, col. (B) lir			11,129,95
2. Liability for uncertain tax positions. In Part XIII, provid			
organization's liability for uncertain tax positions unde	r FASB ASC 740. Check he	ere if the text of the footnote has been p	rovided in Part XIII L

Pai	t XI Reconciliation of Revenue per Audited Financial Stat		Revenue per R	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line				
1	Total revenue, gains, and other support per audited financial statements			1	1,430,745.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 - 1	CO 515		
a	Net unrealized gains (losses) on investments		-69,717.	-	
b	Donated services and use of facilities				
С.	Recoveries of prior year grants			-	
d	Other (Describe in Part XIII.)				60 717
е	Add lines 2a through 2d			2e	-69,717.
3	Subtract line <b>2e</b> from line <b>1</b>			3	1,500,462.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 4. 1	0 350		
a	Investment expenses not included on Form 990, Part VIII, line 7b		9,350.		
b	Other (Describe in Part XIII.)			4.	0 350
	Add lines 4a and 4b			4c	9,350.
5 D2	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  † XII Reconciliation of Expenses per Audited Financial Sta			Boturn	1,509,812.
Га	Complete if the organization answered "Yes" on Form 990, Part IV, line		Expenses per	netuiii.	
_				1	262,549.
1	Total expenses and losses per audited financial statements  Amounts included on line 1 but not on Form 990, Part IX, line 25:			-	202,349.
2		ا مو ا			
a	Donated services and use of facilities			-	
b	Prior year adjustments Other losses	1 4 1			
C					
d	Other (Describe in Part XIII.)			20	0.
е 3	Add lines 2a through 2d			2e 3	262,549.
4	Subtract line <b>2e</b> from line <b>1</b> Amounts included on Form 990, Part IX, line 25, but not on line 1:				,
ъ	Investment expenses not included on Form 990, Part VIII, line 7b	42	9,350.		
a b	Other (Describe in Part XIII.)		-,	-	
	Add the set As and Ale			4c	9,350.
	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18			5	271,899.
	t XIII Supplemental Information.	,			,
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4	: Part IV. lines 1b a	nd 2b: Part V. line	4: Part X. li	ne 2: Part XI.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an			, ,	_,,,
	, ,	,			
Part	V, line 4:				
ADF	Foundation maintains the endowment to support a related or	ganization,			
Alli	ance Defending Freedom.				
Form	990, Schedule D, Part V, Lines 2a-2c:				
In a	ccordance with the principles of FASB ASU 2016-14 (ASC 958	), the			
orga	nization has implemented required changes to its audited f	inancial			
stat	ements for the period ended 06/30/2020. To date, Form 990	and its			
asso	ciated schedules have not been updated to reflect changes	made by this			
star	dard. Thus, we have reported the revised net asset categor	ies from the			
_					
audi	ted financial statements as follows on Form 990, Schedule	D, Part V,			

Schedule D (Form 990) 2019 ADF Foundation	86-1158500	Page <b>5</b>
Schedule D (Form 990) 2019 ADF Foundation  Part XIII   Supplemental Information (continued)		
Line 2a - Without donor restrictions		
Line 2b - With donor restrictions		
Form 990, Schedule D, Part X:		
Investments Held for Related Organization of \$10,632,552 represents		
investment assets of the ministry that are held and managed by the		
Foundation.		
Totaled Closs		

#### **SCHEDULE G**

Department of the Treasury

(Form 990 or 990-EZ)

#### Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

**Open to Public** 

Inspection Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. Name of the organization **Employer identification number** ADF Foundation 86-1158500 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations Solicitation of non-government grants Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events In-person solicitations 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or X Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser or entity (fundraiser) from activity organization listed in col. (i) Money for Ministry, LLC - PO Yes No Box 35, Lowell, MI 49331 Х 34,257 196,457 Strategy Development -162,200. 34,257. 196,457. -162 200 Total 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing. AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

		of fundraising event contributions and gro	(a) Event #1	(b) Event #2	(c) Other events	
			(a) Evolle "	(b) Evolite #E	(b) Guior overno	(d) Total events
						(add col. (a) through
<u>e</u>			(event type)	(event type)	(total number)	col. <b>(c)</b> )
Revenue	_					
Be	1	Gross receipts				
	2	Less: Contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
တ္	5	Noncash prizes				
kpense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Δ	8	Entertainment				
	9	Other direct expenses				
	10	Direct expense summary. Add lines 4 through			<b>&gt;</b>	
	11	Net income summary. Subtract line 10 from li	ne 3, column (d)		<b>)</b>	
Pa	ırt I		answered "Yes" on Form	n 990, Part IV, line 19, or	reported more than	
		\$15,000 on Form 990-EZ, line 6a.	İ	(b) Pull tabs/instant		(-N-T-t-)
ηne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c)
Revenue						( ) ( )
ď	1	Gross revenue				
es	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses				
	Ť		Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		<b>&gt;</b>	
					_	
	8	Net gaming income summary. Subtract line 7	rrom line 1, column (d)		<b>&gt;</b>	l
9	Ent	ter the state(s) in which the organization condu	ucts gaming activities:			
		the organization licensed to conduct gaming ac		states?		Yes No
		No," explain:				
46	<del></del>					
		ere any of the organization's gaming licenses re		_	year?	Yes No
i,	11	Yes," explain:				
	_					

<u>Sch</u>	edule G (Form 990 or 990-EZ) 2019 ADF Foundation 86-	-1158500		Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
12	Indicate the percentage of gaming activity conducted in:			
		1400	ı	0/
	The organization's facility		1	%
	An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization   \$\bigs\\$ and the amount			
	of gaming revenue retained by the third party > \$			
С	If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name ▶ _			
	Gaming manager compensation  \$			
	Description of services provided			
	☐ Director/officer ☐ Employee ☐ Independent contractor			
17	Mandatory distributions:			
	solutions Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	☐ No
h	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
	· · · · · · · · · · · · · · · · · · ·	C		
Do	organization's own exempt activities during the tax year \( \) \$ <b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	. D		01: 401:
га		ı Part III, I	ines 9,	90, 100,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule (	G (Form 990 or 990-EZ)  Supplemental Info	ADF Foundation	86-1158500	Page 4
Part IV	Supplemental Info	rmation (continued)		

# SCHEDULEI (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public

Inspection

OMB No. 1545-0047 2019

			9.000				
Name of the organization							Employer identification number
ADF Foundation	c						86-1158500
Part I General Information on Grants and Assistance	nd Assistance						
1 Does the organization maintain records to substantiate the amount of	to substantiate th		or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	tion
criteria used to award the grants or assistance?	stance?						X Yes No
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for mon	itoring the use of grant	funds in the Unitec	d States.			
Part II Grants and Other Assistance to Domestic Organizations and	Domestic Organ	izations and Domestic	c Governments. Co	omplete if the orga	nization answered "۱	Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any	IV, line 21, for any
recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	\$5,000. Part II car	be duplicated if additi	ional space is need	led.			
1 (a) Name and address of organization or government	( <b>p</b> )	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
Alliance Defending Freedom 15100 North 90th Street Scottsdale, AZ 85260	54-1660459	501(c)(3)	26,746.	0			General operating support
2 Enter total number of section 501(c)(3) and government organizations	ind government o		isted in the line 1 table				1.
3 Enter total number of other organizations listed in the line 1 table	s listed in the line	1 table					• 0
THA For Paperwork Reduction Act Notice, see the Instructions for Form 990.	see the Instruct	tions for Form 990.					Schedule I (Form 990) (2019)

Page 2

(f) Description of noncash assistance (e) Method of valuation (book, FMV, appraisal, other) Part IV | Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. (d) Amount of non-cash assistance (c) Amount of cash grant ADF Foundation is under common management with the related organization it grants funds to (Alliance Defending Freedom.) Therefore, it is able to (b) Number of recipients (a) Type of grant or assistance monitor the use of grant funds. Part I, Line 2:

Schedule I (Form 990) (2019)

### **SCHEDULE J** (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Part I Questions Regarding Compensation

Employer identification number ADF Foundation 86-1158500

	·		Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)			
<b>L</b>	If any of the house on line 1 are checked did the avantisation follows switten notice very available no months			
D	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	46		
2		1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	2		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a	Х	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section $501(c)(3)$ , $501(c)(4)$ , and $501(c)(20)$ organizations must complete lines 5-0			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.  For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
٠	contingent on the revenues of:			
а	The organization?	5a		х
	Any related organization?	5b		Х
-	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		х
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9	1	l

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2019

Page 2

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits		in column (B) reported as deferred on prior Form 990
(1) Alan Sears	Θ	0	0	0	0.	0.	0	0.
Vice Chairman/Director	(E)	315,009.	0	488,972.	11,200.	15,231.	830,412.	0
(2) Michael Farris	<u> </u>	0	0	0	0	0	0	0
Director	(E)	422,221.	27,760.	5,480.	11,200.	15,547.	482,208.	0.
(3) Wayne Swindler	Ξ	0	0	0	0	0	0	0
Director	(ii)	238,378.	29,172.	1,542.	11,089.	23,453.	303,634.	0
(4) Lisa Reschetnikow (Part Year)	Ξ	0	0	0	0	0	0	0
President/Corp. Gen. Couns	(ii)	216,045.	13,850.	445.	• 0	16,409.	246,749.	0
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	<u>(i)</u>							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	(ii)							
	<u>(i)</u>							
	(ii)							
	Ξ							
	(ii)							
	Ξ							
	≘							

Schedule J (Form 990) 2019

Schedule J (Form 990) 2019 ADF Foundation	86-1158500 Page <b>3</b>
Part III Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	te this part for any additional information.
Part I, Line 4a:	
Alan Sears is the founding President, CEO, and General Counsel of Alliance	
Defending Freedom. In September 1993 Mr. Sears became ADF's first employee	
and opened the first ADF office with $\$4$ ,700 in the bank. Mr. Sears	
dedicated himself to building ADF from a start-up organization, and after	
successfully leading ADF to achieve tremendous growth and world-wide	
impact, Mr. Sears formally announced to the ADF Board of Directors in 2016	
his desire to step down. Mr. Sears entered into a separation agreement	
with the Board that guaranteed Mr. Sears would remain at ADF in the role of	
Founder to ensure the orderly and successful transition to the new ADF	
President and CEO, and to honor Mr. Sears for his 23 years of sacrificial	
and extraordinary service to ADF. Michael Farris succeeded Mr. Sears at	
the beginning of 2017 and Mr. Sears remained at ADF until July 31, 2019.	
Reported in this Form 990, is Mr. Sears' partial compensation for 2019, and	
the first of two installments (in the amount of \$485,633) in accordance	
with the terms of the separation agreement.	
Part I, Line 3:	
The Foundation does not compensate its officers and board members for	
	Schooling 1/Earm 000) 2010

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization Employer identification number ADF Foundation 86-1158500

Гаі	LI	Type	s of Froperty							
				(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu			s
1	Art -	Works of	art			-				
2			treasures							
3			l interests							
4			blications							
5			nousehold goods							
6			er vehicles							
7			nes							
8			operty							
9			ublicly traded	Х	4	1,111,995,	Proceeds and book	val	ue	
10			osely held stock			, ,				
11			artnership, LLC, or							
		interests								
12			scellaneous				1			
13			servation contribution -							
	Histo	oric struct	ures							
14	Qual	lified cons	servation contribution - Other							
15	Real	estate - F	Residential							
16			Commercial							
17			Other							
18										
19			у							
20	Drug	s and me	dical supplies							
21	Taxio	dermy								
22	Histo	orical artif	acts							
23	Scie	ntific spe	cimens							
24	Arch	eological	artifacts							
25	Othe	er 🕨	()							
26	Othe	er 🕨	()							
27	Othe	er 🕨	()							
28		er 🕨	(			<u> </u>	<u> </u>			
29			rms 8283 received by the organi		-					
	for w	hich the	organization completed Form 82	83, Part IV, I	Donee Acknowled	gement 29			0	
									Yes	No
30a			ar, did the organization receive by	-			-			
			at least three years from the date							v
			ses for the entire holding period	?				30a		Х
			ribe the arrangement in Part II.	ooliov the et	and the second	of any nanator development	utiono?		х	
31 220			nization have a gift acceptance projection					31	Λ	
o∠a		s tne orga ributions?	nization hire or use third parties		•			200		х
h			ribe in Part II.					32a		
33			nbe in Part II. Ition didn't report an amount in c	olumn (a) fa	r a type of proport	v for which column (a) is ob	ackad			
		ribe in Pa	•	.c.uiiii (c <i>)</i> 10	i a type of propert	y 101 WITHOUT COTUITIET (a) 15 CHR	ionou,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

#### **SCHEDULE 0**

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2019

Open to Public Inspection

Name of the organization **Employer identification number** ADF Foundation 86-1158500 Form 990, Part VI, Section A, line 2: Alan Sears, Vice Chairman/Director, and Janet Bitzko, Assistant Treasurer have a family relationship. Form 990, Part VI, Section A, line 7a: The person who acts as President and CEO of Alliance Defending Freedom shall automatically, upon assumption of such office, become a Director of the Foundation with full voting power during his/her tenure in office. The remaining Directors shall be appointed by the Alliance Defending Freedom governing board. Form 990, Part VI, Section A, line 7b: The Foundation's bylaws prohibit taking "substantial action" without the approval of the Alliance Defending Freedom board of directors. "Substantial action" means (1) Merging with another corporation or entity; (2) Dissolving the Foundation; (3) Guaranteeing the obligations of another entity or individual; or (4) Selling or transferring all or substantially all (eighty percent (80%)) of the assets of the Foundation. Form 990, Part VI, Section A, line 8b: The Foundation does not have any committees that have authority to act on behalf of the governing body. Therefore, this line was answered no in accordance with the instructions.

Name of the organization  ADF Foundation	Employer identification number 86-1158500
The Form 990 is prepared by an independent CPA firm. Upon completion, the	
Finance Team of Alliance Defending Freedom (ADF), a related organization,	
reviews the ADF Foundation Form 990 through the following process:	
1) ADF CFO and ADF Controller compare the Form 990 to the annual corporate	
consolidated audited financial statements and internal financial reports.	
The Form 990 is then reviewed by the ADF Foundation President for content	
and clarity.	
2) The ADF CFO assigns the ADF Controller and ADF Finance Team to review	
calculations, spelling, and content.	
3) Following the review, the Form 990 is distributed to:	
A. ADF CFO	
B. ADF Foundation President	
C. ADF Foundation Director of Operations	
4) The return is shared with the Board of Directors.	
5) Changes and corrections throughout the process are addressed at each	
step.	
6) The ADF Foundation President signs the Foundation Form 990 and causes it	
to be filed with the IRS.	
7) Upon filing with the IRS, the ADF Foundation Form 990 is available for	
public inspection.	

Name of the organization  ADF Foundation	Employer identification number 86-1158500
Form 990, Part VI, Section B, Line 12c:	
The conflict of interest policy covers any Director, Principal Officer, or	
Member of a committee with governing board delegated powers, who has a	
direct or indirect financial interest. Annually, each covered person is	
required to sign a statement affirming receipt, understanding, compliance	
and reporting under the policy. The Foundation also conducts periodic	
reviews to ensure operations are consistent with its charitable purposes.	
Directors shall report possible conflicts of interest to the Chairman of	
the Board of Directors prior to any action on the transaction by the	
Foundation. Upon report of a possible conflict, the Board of Directors	
shall conduct an investigation and determine whether a conflict of interest	
does exist and whether it is substantial. If the Board determines that a	
substantial conflict of interest exists, the interested individual shall	
not vote on the transaction presenting the conflict. The interested	
individual may vote only if the Board determines that no conflict exists or	
the conflict is not substantial. No investigation or determination by the	
Board shall be required if the interested individual voluntarily agrees to	
refrain from voting on the transaction presenting the potential conflict of	
interest. The interested individual may be counted in determining the	
presence of a quorum. The remaining Board or Committee Members shall decide	
if a conflict of interest exists. The minutes of the governing board and	
all committees with Board delegated powers shall contain: A. The names of	
the persons who disclosed or otherwise were found to have a financial	
interest in connection with an actual or possible conflict of interest, the	
nature of the financial interest, any action taken to determine whether a	
conflict of interest was present, and the governing board's or committee's	
decision as to whether a conflict of interest in fact existed. B. The names	
of the persons who were present for discussions and votes relating to the	Schedule O (Form 990 or 990-E7) (2010)

Schedule O (Form 990 or 990-EZ) (2019)	Page 2
Name of the organization  ADF Foundation	Employer identification number 86-1158500
transaction or arrangement, the content of the discussion, including any	
alternatives to the proposed transaction or arrangement, and a record of	
any votes taken in connection with the proceedings.	
Form 990, Part VI, Section B, Line 15:	
2011 330, 1410 12, 8000101 2, 2110 101	
ADF Foundation does not compensate any officers or key employees.	
Therefore, these lines were answered no in accordance with the	
instructions.	
instructions.	
Form 990, Part VI, Line 17, List of States receiving copy of Form 990:	
AR,CA,CO,FL,GA,HI,IL,KS,MD,MA,MI,MN,MS,NH,NJ,NY,PA,RI,SC,TN,UT,VA,WV,WI	
Form 990, Part VI, Section C, Line 19:	
ADF Foundation makes its governing documents, conflict of interest policy,	
and financial statements available to the public upon request.	

# SCHEDULE R (Form 990)

Name of the organization

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

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ttach to Form 99	
₹	

Open to Public Inspection

OMB No. 1545-0047

Employer identification number

Go to www.irs.gov/Form990 for instructions and the latest information.

Direct controlling entity 86-1158500 End-of-year assets e Total income ত্ত Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Legal domicile (state or foreign country) Primary activity ADF Foundation Name, address, and EIN (if applicable) of disregarded entity Part I Part II

(g) Section 512(b)(13) ٥ controlled entity? Yes Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year. Direct controlling entity N/A status (if section Public charity 501(c)(3)) Line 7 Exempt Code section 501(c)(3) ਉ Legal domicile (state or foreign country) Virginia Primary activity <u>@</u> Legal advocacy Alliance Defending Freedom - 54-1660459 Name, address, and EIN of related organization Scottsdale, AZ 85260 15100 N. 90th St.

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

86-1158500

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a)	(q)	(0)	(p)	(e)	(f)	(6)	(h)	(i)	9	(K)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Direct controlling Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year	Disproportionate allocations?	Code V-UBl amount in bc	General o managing partner?	General or Percentage  managing ownership partner?
		country)		sections 512-514)		assers	Yes No	K-1 (Form 106	Yes No	

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(a)	(q)	(0)	(p)	(e)	<b>(£)</b>	(b)	(h)	(i)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership	512(b)(13) controlled entity?
15100 Solar, LLC - 30-0710109								
15100 North 90th Street	Own and operate solar							
Scottsdale, AZ 85260	energy project	AZ	N/A	C CORP	N/A	N/A	N/A	×
Alliance Defending Freedom Belgium ASBL								
Rue Guimark 15, 1040, Etterbeek	Human rights legal							
Brussels, BELGIUM	work	Belgium	N/A	c corp	N/A	N/A	N/A	×
ADF International (UK)								
16 Old Queen Street	Human rights legal	United						
London, UNITED KINGDOM	work	Kingdom	N/A	C CORP	N/A	N/A	N/A	×
ADF International (France)								
4 Pl Du Marche Aux Poissons	Human rights legal							
Strasbourg, FRANCE	work	France	N/A	c corp	N/A	N/A	N/A	×
Alliance Defending Freedom Switzerland								
28 Chemin Du Petit-Saconnex	Human rights legal							
Geneve, SWITZERLAND	work	Switzerla	N/A	C CORP	N/A	N/A	N/A	X
932162 09-10-19						Sche	Schedule R (Form 990) 2019	n 990) 20-

Page 3

Part IV, line 34, 35b, or 36.
s" on Form 990, Part I
isactions With Related Organizations. Complete if the organization answered "Ye
Trai
Part V

				ŀ		
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	ž
	ns with one or more re	lated organizations listed	in Parts II-IV?			;
a Heceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	<u>γ</u>			-l		۷
<b>b</b> Gift, grant, or capital contribution to related organization(s)				<b>1</b> b	×	
c Gift, grant, or capital contribution from related organization(s)				1c	×	
<b>d</b> Loans or loan guarantees to or for related organization(s)				1d		×
e Loans or loan guarantees by related organization(s)				1e		×
f Dividends from related organization(s)				<b>*</b> =		×
				19		×
Purchase of assets from related organization(s)				ŧ		×
				÷		×
j Lease of facilities, equipment, or other assets to related organization(s)				÷		×
k Lease of facilities, equipment, or other assets from related organization(s)				<b>¥</b>		×
l Performance of services or membership or fundraising solicitations for related organization(s)	lanization(s)			F		×
<b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)	anization(s)			1m		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	tion(s)			£	×	
o Sharing of paid employees with related organization(s)				၃	×	
p Reimbursement paid to related organization(s) for expenses				d d		×
<b>q</b> Reimbursement paid by related organization(s) for expenses				19		×
				<b>-</b>	>	×
اء.				JS	4	
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.	who must complete the	nis line, including covered	relationships and transaction thresholds.			
<b>(a)</b> Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved	/olved		
(1)						
(2)						
(3)						
(4)						
(5)						
(9)						
932163 09-10-19			Schedule R (Form 990) 2019	R (Forn	066	) 2019

86-1158500

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) ercentage wnership				
General or Permanaging or partner?				
(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)				-
(h) Disproportionate allocations?				
(g) Share of end-of-year assets				
(f) Share of total income				
(e) Are all partners sec. 501(c)(3) er orgs.? Yes No				
(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)				
(c) Legal domicile (state or foreign country)				
(b) Primary activity				
(a) Name, address, and EIN of entity				

Schedule R (Form 990) 2019

### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automa	atic 6-Month Extension of Time. Or	nly submit origin	al (no copies needed).			
All corpor	ations required to file an income tax return ot	her than Form 990-T	(including 1120-C filers), partr	nerships, REMIC	s, and trusts	
must use	Form 7004 to request an extension of time to	file income tax retu	rns.			
Type or	e or Name of exempt organization or other filer, see instructions.				Faxpayer identification number (TIN)	
print						
File by the	ADF Foundation				86-115850	0
due date for filling your return. See instructions.	Number, street, and room or suite no. If a F 15100 North 90th Street	P.O. box, see instruc	tions.			
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.  Scottsdale, AZ 85260					
Enter the	Return Code for the return that this application	on is for (file a separa	ate application for each return)			0 1
Application			Application			Return
Is For		Code	Is For			Code
Form 990 or Form 990-EZ		01	Form 990-T (corporation)			07
Form 990-BL		02	Form 1041-A			08
Form 4720 (individual)		03	Form 4720 (other than individual)			09
Form 990-PF		04	Form 5227			10
Form 990-T (sec. 401(a) or 408(a) trust)		05	Form 6069			11
Form 990-T (trust other than above)		06	Form 8870			12
	Terrill (Terry					
	ooks are in the care of $\blacktriangleright$ 15100 North 90	th Street - Sco	ttsdale, AZ 85260			
Teleph	one No.   480-444-0020		Fax No.			
	rganization does not have an office or place o					▶ Ш
<ul><li>If this i</li></ul>	s for a Group Return, enter the organization's	four digit Group Exe	emption Number (GEN)	If this is fo	r the whole gr	oup, check this
box 🕨 📗	If it is for part of the group, check this b	ox 🕨 🔙 and atta	ach a list with the names and T	TNs of all memb	ers the extens	ion is for.
<b>1</b> I red	I request an automatic 6-month extension of time untilMay_17, 2021, to file the exempt organ					n return for
the	organization named above. The extension is	for the organization's	s return for:			
اِ ح	calendar year or					
►L	tax year beginning	, an	nd ending JUN 30, 2020			
2 If th	e tax year entered in line 1 is for less than 12	months, check reas	on: Initial return	Final retur	n	
	Change in accounting period					
3a If th	is application is for Forms 990-BL, 990-PF, 99	90-T, 4720, or 6069,	enter the tentative tax, less			
any	nonrefundable credits. See instructions.			3a	\$	0.
<b>b</b> If th	this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and					
<u>esti</u>	mated tax payments made. Include any prior	year overpayment a	llowed as a credit.	3b	\$	0.
c Bala	ance due. Subtract line 3b from line 3a. Inclu	de your payment wit	th this form, if required, by			
	ng EFTPS (Electronic Federal Tax Payment Sy			3c	1 🔺	0.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)